

pic u	Health Care Collaboratives - fee back for community enrollment
Status u	Goal Met u
pic u	Health Services Division Member Outreach & Campaigns
Status u	Goal Met u
pic u	Member Support - Call Center
Status u	Goal Met u
pic u	Cultural and Linguistics (C&L) Services & Support Needs Assessment update
Status u	Goal Met u
pic u	CAHHS: Home Improvement Communication
Stat s u	Goal Met u
pic u	Annual Access Plan
Status u	In progress
pic u	Provider Choice: In-Area Market Share
Stat s u	In progress
pic u	CAHHS Survey: Access Measures
Status u	Goal Met u
pic u	Provider Satisfaction
Status u	Goal Met u
pic u	Unmet Need Utilization
Stat s u	Goal Met u
pic u	Site of Care
Status u	Goal Met u
pic u	Utilization Review (UR)
Stat s u	Goal Met u
pic u	Health Care Management
Status u	Goal Met u

pic u	Continuing Education
Status u	Goal Met u
pic u	Diabetes HbA1c >9% (population)
Status u	Goal Met u
pic u	Men's Health
Status u	Goal Met u
pic u	Child Immunization
Status u	Goal Met u
pic u	Childen's Immunization
Status u	Goal Met u
pic u	Child and Adolescent Care Visits in Mece County
Status u	Goal Met u
pic u	Child Visits in the last 15 Months - Six Months
Status u	Goal Met u
pic u	Child Visits in the last 15 Months - Six Months (30-60 days)
Status u	Goal Met u
pic u	Follow-Up After Emergency Department Visit for Mental Illness - 30-Day Follow-Up After Emergency Department Visit for Substance Use - 30-Day Follow-Up - Total
Status u	Goal Met u
pic u	Continuing Education
Status u	Goal Met u
pic u	Grievance and Quality Management
Status u	Goal Met u
pic u	Facility Site Review (SR)
Status u	Goal Met u

RQGR SUMMARY

66%

Percent Complete

Cump site Summary

4

Section Summary

SECTION 1: MEMBER EXPERIENCE H

A: MEMBER EXPERIENCE H

T c H eal h Ca e C llab a ves feedbac f m c mmun y en a emen H

D ma n H Membe Ex e ence H

P y H All ance Opæ a n Plan H

CH ee H MSEC

Gøals H De e ne basel ne e f mance by calcula n he numbe f deas ac ed u n by he an za n (as def ned by: assess n feas bly f, sa n c le n a jec , a n d ec ac n) a ns f deas b u h bac he an za ns by l C mmun y Engagemen Team f m eal h Ca e C llab a ve mee ngs

Op un es f l vemen H S aff n u he s a us e f ms has n been c ns en and my need H leade sh su . H

Resul s Q4 H 0

Summa y f Qua e ly Ac v es Na a ve H Me c has been canceled and will n be measu ed v n f wa d. H

Kn wn Ba e s/R Cause(s) (as a l cable) H Adequa es aff e f mac v es H

Nex S e s H h s me c will be lled u n Or an za nal ac ns a en by all membe v ce. H

T c H eal h Se v ces D vs n Membe Ou each & En a emen Ca a ns H

D ma n H Membe Ex e ence H Qual y f Ca e H Qual y f Se v ce H

P y H C e H

CH ee H QIVET MSEC H

Gøals H Membe u each sc cal nf m, f se dal ue, and su a s All ance membe s. Membe u each will c ns s f call n membe s ac ed by he eme en ssues, ac n access ca e, and membe v ce assessmen s. Møbl ze an n e nal eam den fy membe s, devel sc ng and nf ma n f a iate es u ces and health educati n, and c nduct tele h nic ut each t high- is , vulne able membe s.

Op un es f l vemen H Activities:

1. In 2023, t ac and monit all ad h c membe ut each and engagemen campaigns

2. T ac each campaigns inte venti n, e centage f successful calls (inf mati n l vided/LVM) vs. unsuccessful calls, and memb c unts

1. C d na ed c llab a n wi h mul les u ces n he devel men f membe wr en ma e lls and s aff al n ns

2. Devel men Hf membe se l s wi h he ve fca n f he es e han ne membe n he same h useh ld n hel s

3. Identificati n f the ight level f staff t su t these ut each campaigns (i.e., clinical vs. n-clinical) H

4. C dinated a ach f d cumenting, t ac ing, and e ting the utc me f each ut each call

5. Devel en ough time t t ain staff n tal ing ints and new ut each campaigns 0%

Resul s Q4 H The e we en ad h c membe u each ca a ns c le ed n Q3 Q4 2023. H

Summa y f Qua e ly Ac v es Na a ve H N a l cable h s qua e .

Kn wn Ba e s/R Cause(s) (as a l cable) H Teams a e e a n f 2024 c n ac equ emen s and c un y ex ans n. If new t membe Hu each ca a ns a e den fed hey will be e ed acc d n ly. H

Nex S e s H

T c H Membe Su Call Cen e H

D ma n H Membe Ex e ence H

P y H Re ula y (D CS) H

C ee H MSEC

Gøals H 1. 95% f Calls Membe S v ces Answ e d Bef e Be n Aband ned H

2. 80% f Calls Membe Se v ces Answ e d h n 30 Sec nds

Op un es f l vemen H Iden fy add nal ba es be n able c n nu usly mee h s equ emen . H

Resul s Q4 H 1. 97% 2. 86% H

Summa y f Qua e ly Ac v es Na a ve H Du n Q4 2023 he All ance Membe Se v ces' Call Cen e f cused n sha n ede e na n nf ma n wi h membe s and ensu n ha he ma l n add ess su u da ed. have as sa ed ece ve calls f mex ans n membe s and l have been v d ng hem wi h bas c All ance nf ma n.

Kn wn Ba e s/R Cause(s) (as a l cable) H

Nex S e s H Kee eye n membe wal n v lume H

Topic x	Cul u l d Li guis ics (C&L) Se vices & Popul io Needs Assessme Educ io x
Domai x	Membe E pe ie ce x Qu li of C e x Qu li of Se vice x
P io i x	Regul o (DHCS) x
Commi ee x	QIHET W
Go ls x	To me su e e pe fo ma ce of e Alli ce C&L Se vices p og m d o make x imp oveme s cco di gl (me su e u iliz io pe Cou)
Oppo u ies fo Imp oveme x	<p>1. I ce se P ovide U iliz io of he Alli ce L gu ge Assis ce Se vices p og m by 5% whe comp ed o he p evious ye</p> <p>2. I ce se he Alli ce e wo k p ovide 's f mili i y wi h he Alli ce L gu ge x Assis ce Se vices P og m</p> <p>Effec ive commu ic x io is c i c I fo ou membe s o e su e u de s di g, empowe me d p ovide ig qu li c e T e Alli ce L gu ge Assis ce Se vices p og m e su es x Alli ce membe s eceive ig qu li x d pp op i el gu ge se vices b educi g he l h disp ies el ed o l gu ge/cul u l b ie s.</p> <p>1. E plo e he effec ive ess of cul u l compe e cy se vices p ovided by he Alli ce i e su i g h membe s eceive high-qu lity, pe so -ce e ed c e d ide ify i g oppo u ies fo imp oveme whe ecess y</p> <p>2. Mo io elepho ici e pe i g, f ce-o-f ce i e pe i g, sl io s, d e d bili y eques s</p> <p>3. Mo io membe d p ovide compl is d PQIs</p> <p>4. Develop He l h Lie cy Tool ki fo he og iz io (PNA)</p> <p>5. Coll bo ewi h PS i he developme d l u chi g of p ovide cul u l compe e cy i i g (PNA)</p> <p>6. Impleme udio i e pe i g se vices fo Telehe l h visi s</p> <p>7. P omo e he Alli ce L gu ge Assis ce Se vices wi h ou e e l e wo k x p ovide s (i.e., qu e lyf bl s s, i i g videos o suppo p ovide so how o x use he se vices) (PNA)</p> <p>11 33%</p> <p>I Q4 2 23 e ew as 11 3% o li ce se comp ed o Q4 of 2 22 of p ovide s u iliz i g f ce of ce (i pe so) i e pe i g se vices</p> <p>Cou specific d fo f ce of ce i e pe i g se vices was s follows: Me ced Cou y h d 4.18% i ce sei Q4 2023 comp ed o Q4 2022 S Cuz Cou y h d 58.77% i ce sei Q4 2023 comp ed o Q4 2022 Mo e ey Cou y h d 50.29% i ce sei Q4 2023 comp ed o Q4 2022 x</p> <p>Fo elepho ici e pe i g se vices he d is o b oke down by cou y. I Q4 2023 he ew as 25.82% i ce se of p ovide s ds ff u iliz i g elepho ic i e pe i g se vices comp ed o Q4 2022.</p> <p>I Q4, e ew as sig ific dec e sei Mo e e Cou f ce of ce i e pe i g se vices u iliz io, s well s sig ific i ce sei S Cuz Cou u iliz io T e ew as i ce sei elep o ici e pe e us ge, whic could be o he e so fo he dec e sei f ce of ce i e pe i g se vices u ge. Me ced d Mo e ey Cou y co i ue o show i ce sed u iliz io fo f ce-o-f ce i e pe i g se vices. The C&L e m will co i ue o mo io u iliz io es o e su e membe ccess.</p> <p>I Q4 e C&L e m wo ked o cou e p sio effo swi ve do s o e su e ccess o i e pe i g se vices i e ew cou iess i gi 2 24 All ve do s, p f om U ied Wa (whic o l se ves Me ced), ve co fi med c p ci wi i he ew e p sio cou ies. I 2024 Q1, he C&L e m will co i ue o wo k closel x wi h ou i e pe i g ve do s o dd ess y l gu ge ccess g ps h may ise</p>
Resul s Q4 x	
Summa of Qu e l Ac ivi ies N ive x	
K ownB ie s/Roo C use(s) (s pplic ble) x	
Ne S eps x	

Topic x	CAHPS: How Well Doc o s Commu ic e x
Domai x	Membe E pe ie ce x
P io i x	Regul o (DHCS) x
Commi ee x	QIHET W, MSEC x
Go ls x	<p>1 Ac i eve 94 4% (BoB SRS) i How Well Doc o s Commu ic e C lld</p> <p>2 Ac i eve 92 7% (BoB SRS) i How Well Doc o s Commu ic e Adul x</p> <p>Assess CAHPS su ve s dmi is x ed i 2 22 fo MY 2 21, de e mi e go ls, d x ide if imp oveme s x</p> <p>Decembe 2 23 ewsl e i cluded i fo ma io o ASL i e pe e s d co c i fo ma io fo ou Cul u l d Li guis ics Se vices e m.</p> <p>Resul s fo MY 2022 e below.</p> <p>Adul - 91.6% (fl f om 91.5% i 2022) b w 25 h-50 h % tile io lly Child- 91.7% (dow nf om 93.1% i 2022) below 25 h % tile io lly. This w as x ide ified s o e of ou lowes pe fo mi g me su es fo his popul io .</p> <p>Decembe 2 23 ewsl e i cluded i fo ma io o ASL i e pe e s d co c i fo ma io fo ou Cul u l d Li guis ics Se vices e m.</p> <p>MY 2022 esul s we e eceived d p ese io s e bei g ce ed o sh e ou og iz io lly.</p> <p>T e esul s of e c lld su ve fo is p icul ques io we e lowe fo Sp is Spe ke s, whic made up 63% of espo de s d ed is ques io 9 6% ve su e e gg eg e 91 7%. T e esul s we elowes i SC Cou 89 2% d ig es i Me ced 93.0%. The ew e mul ple o he e si cludi g i g of pe so l doc o d i g of speci lis, i g of he l h c e, d i g of he l h pl cus ome se vice h Iso fell ye ove ye , speci lly mo g Sp ish Spe ke s.</p> <p>Repo ou e esul s o elev s ke olde s d develop pl o dd ess e esul s i 2 24</p>
Oppo u ies fo Imp oveme x	
Resul s Q4 x	
Summa of Qu e l Ac ivi ies N ive x	
K ownB ie s/Roo C use(s) (s pplic ble) x	
Ne S eps x	

SECTION D LITY OF SERVICE D

B CCESS & V IL BILITY D

Topic D	nnual cce Plan D
omain D	Member Experience D alit of Care D alit of Service D
Priorit D	Re ulator , Core D
Committee D	N SC D
Goal D	T e nnual cce Plan focu area and improvement oal are e tabl ed in Januar of eac ear and are olidified b t e N SC. T e 0 3 cce Plan oal will be finalized in Januar 0 3. D
Opportunitie for Improvement D	T e cce Plan will articulate identified area wit in t e lliance provider network where tar eted activitie can increa e or en ance c oice and/or acce . T e 0 3 improvement opportunitie will be identified in Januar 0 3. D
Re ult 4 D	T e committee furt er di cu ed recruitment prioritization and ocialized Provider Sati faction Surve data whic offer additional in i t on t e provider perception of acce to care for t eir member . D
Summar of arterl ctivitie Narrative D	Workin w/ N SC attendee to develop criteria to a i t in en urin appropriate D prioritization of acce plan focu area .
Known Barrier /Root Cau e() (a applicable) D	TB D
Next Step D	

Topic D	Provider C oice In- rea Market S are D
omain D	Member Experience D alit of Service D
Priorit D	Re ulator , Core D
Committee D	N SC
Goal D	. 80% Market S are (PCP and Speciali t) tar et wit 75% lower t re old D . Market S are tabilit wit a no more t an 5% decrea e annuall .
Opportunitie for Improvement D	. Credential non-credentialed provider practicin at contracted location . . En a e provider who ave i toricall declined to contract. D
Re ult 4 D	Effort were focu ed lar el on t e recruitment of provider in and around Maripo a and Benito countie to upport ervice area expan ion. D
Summar of arterl ctivitie Narrative D	St. Mic ael Nep rolo a reed to contract wit t e lliance in t e San Lui Obi po area. additional a new p c iatri t in SLO al o a reed to contract. Bot provider ave i toricall declined to contract wit t e lliance.
Known Barrier /Root Cau e() (a applicable) D	ifficult obtainin timel credentialin application for new or exi tin provider , priorit to en a e new entitie in contractin over credentialin provider at exi tin contracted ite . D
Next Step D	

Topic D	C HPS Surve cce Mea ure D
omain D	Member Experience D alit of Service D
Priorit D	HCS D
Committee D	H C, HET-W, HET-C
Goal D	. c ieve 86.7% (C) 80.9% () (BoB SRS) in Gettin Care iekl for C ild and dult C HPS . c ieve 84.4% (C) 8 .3% () (BoB SRS) or old lead at t e 50t percentile in D Getting Needed Care for Child and dult C HPS
Opportunitie for Improvement D	e C HPS urve admini tered in 0 , determine oal , and identif an D improvement
Re ult 4 D	Care ap clinic and rant to fund locum provider and taff overtime were rolled out in 4 . Gettin Care iekl mea ured at 75.9% for t e dult Surve and 8 .3% for t e Child Surve in 0 3. lthough the que tion aw an increa e in performance for adults from 73.4% in 0 , the survey sample was exponentially larger which shows the measure declining overall. Both measures were below the NC ality Compass national benchmark. . Getting Needed Care was measured at 78.9% for the dult survey and 79.4% for the Child Surve in 0 3. mong the Medicaid Child population, Getting Needed Care had one of the biggest decreases compared to last year. Both measures were below the NC ality Compass national benchmark.
Summar of arterl ctivitie Narrative D	MY 0 re ult were received and pre entation are bein created to are out or anizationall . Locum provider rant were funded for multiple provider in Merced Count to clo e care ap . Merced Count provider were c o en becau e thi i where our bigge t di partie are and the mo t opportunit to rai e health D equity and bring preventative services to membDs who struggle with access.
Known Barrier /Root Cau e() (a applicable) D	Provider availabilit i one of t e bi e t known barrier . B fundin additional D provider availabilit we are aimin to improDe acce and clo e care ap .
Next Step D	S are t e re ult wit our provider network team and work collaborativel to D addre t e i ue in 0 4.

Topic	Provider Satisfaction
Main	Quality of Service
Priority	Regulatory Core
Committee	HSC
Goals	Target of 88% of surveyed providers who are satisfied with the Alliance annually. Measure based on Satisfaction Survey. Lower threshold is 79.2%.
Opportunities for Improvement	Engage more providers in responding to the annual survey. Continue to explore new or evolved questions to best inform the Alliance as to feedback in targeted areas.
Results Q4	2022 results were 87% overall satisfaction with the Alliance.
Summary of Quarterly Activities Narrative	Results final presented to HSC and CQIW-I in December. Overall Provider Satisfaction for 2022 was 87%.
Known Barriers/Root Causes (as applicable)	None.
Next Steps	

SCOPE 3: QUALITY OF CLINICAL CARE

CLINICAL OPERATIONS

Topic	Under/Overutilization
Main	Clinical Safety, Quality of Care, Quality of Service
Priority	Regulatory
Committee	MWG, QIH, W, QIH, C Program Integrity/Compliance Committee, Claims, Advanced Analytics, Health Services Finance Collaborative, PS/HS Collaborative
Goals	An interdepartmental over/underutilization report will be developed by December 31, 2023.
Opportunities for Improvement	1. Coordinated collaboration with all sources of monitoring for over and underutilization. 2. Linking reporting from multiple sources to ensure compliance with monitoring.
Results Q4	Q4 MWP data reflects the following Claims activity with percentage measures against Claims activity in prior quarter (Q3 2023): AC at 14,090 claims, a 15.9% increase over prior quarter (n=12,162). Breast Cancer Screening at 6,823 claims, a 35.5% increase over prior quarter (n=5,035). Colorectal Cancer Screening at 6,426 claims, a 31.6% increase over prior quarter (n=4,882). MG at 336 claims, a 31.2% increase over prior quarter (n=256). Initial Health Assessment at 76,464 claims, a 18.2% increase over prior quarter (n=64,692). Lead Screening in Children at 5,157 claims, a 8.2% increase over prior quarter (n=4,765). Depression screening remains unchanged from prior quarter and likely reflects incomplete capture of screening activity with new metric, consistently noting fewer than 50 claims/quarter.
Summary of Quarterly Activities Narrative	Report finalized in Q1 and metrics updated for MWP quarterly reporting. Continued

Topic	Site of Care
Main	Clinical Safety, Member Experience, Quality of Care
Priority	Organizational
Committee	P&C, CQIC
Goals	1. Perform Site of Care outreach to 50% of Site of Care eligible members on targeted drugs in a form of informational letter and infusion provider phone calls. 2. Determine any barriers for Site of Care transition from members prescribing providers and infusion providers perspective.
Opportunities for Improvement	1. Improve access to home infusions and outpatient infusion center infusions for members. 2. Develop infusion provider and member relationship which can eventually improve medication adherence and health outcomes.
Results Q4	100%
Summary of Quarterly Activities Narrative	Q4: We collected ideas for how to improve our Site of Care program for 2024.
Known Barriers/Root Causes (as applicable)	1. Pharmac staffing 2. Inefficient Home infusion and outpatient infusion contracted providers 3. Hospital contract limiting transition of infusions out of Hospital based outpatient infusions center. 4. Difficult to find the best contact information for providers. 5. Administrative tasks such as setting up member/provider letters and referrals are time consuming. 6. Tableau reports take time to create and modify. 7. The members who have declined the program have done so for multiple reasons, including not wanting anyone in their home or they would like to continue at their current site of care because they receive other services from that site at the same time. 8. It takes a long time for the prescribers to send clinical information and medication orders to the infusion pharmacist. The infusion pharmacist must follow up with the provider multiple times to obtain all the necessary information from the prescriber.
Next Steps	We will decide on what changes we would like to implement for our Site of Care program.

<p>Topic Q</p> <p>Domain Q</p> <p>Priority Q</p> <p>Committee Q</p> <p>Goals Q</p>	<p>Dru u i iza ion Review (D R) Q</p> <p>Clinical Safety Committee Practice Advisory of Care Q</p> <p>Re u a ory Q</p> <p>P T, H T- Q</p>
	<p>1. Perform retrospective dru u i iza ion review on a uar er y basis, o assure ha dru u i iza ion is appropria e, medica y necessary, and no ike y o reassu in adverse even s.</p> <p>2. Based on D R, provide ac ive and on oin ou reach o educa e providers on common dru herapy prob ems (e. ., new prescribin uide ines and advisories) wi h he oas of improv in prescribin and dispensin prac ices, increasin medica ion comp iance, and improvemen of over-a member hea h. Q</p>
<p>Opportunities for Improvement Q</p>	<p>Improve awareness amon members on providers on any dru u i iza ion is no in Q ine wi h curren clinical uide ines. Q</p>
<p>Results 4 Q</p>	<p>89%</p>
<p>Summary of ar er y Ac ivi ies Narra ive Q</p>	<p>4</p> <p>Dru u i iza ion review was performed o eva ua e he persis ence of be a-b ocker rea men af er a hear a ack. 74% of members who had a hear a ack received a be a-b ocker. A Provider Di es on "Be a-b ocker use af er myocardia infarc ion (MI) per AHA/ACC uide ines" was pub ished o educa e providers on AHA/ACC uide ines o reinforce appropria e be a-b ocker prescribin af er hear a ack.</p> <p>Dru u i iza ion review was performed o eva ua e an ippsycho ic medica ion use in chi dren. In 2022, 550 pedia ric members were on an an ippsycho ic. We inves i a ed he op medica ions and he op providers, and he conc usion was ha here were no prescribin concerns.</p> <p>Two separa e dru u i iza ion reviews were performed o eva ua e a members on 30 days or on er of over appin opioid and seda ive hypno ics herapy and opioid and benzodiazepine herapy. Of he 240 members wi h over appin herapy, we iden ified 6 hi h-risk members who had 90MME per day or rea er and did no have na oxone co-prescribed. Tar e ed ou reach was performed o he prescribers of he 6 hi h-risk members o encoura e herapy re-eva ua ion, aperin , and/or discon inua ion of medica ions if appropria e and recommend co-prescribin na oxone. A Provider F ash was a so pub ished o a providers abou risks of opioid and CNS depressan s and oos for aperin and mo iva iona in erviewin .</p> <p>Dru u i iza ion review was performed o eva ua e he percen a e of o der adu s (65 and o der) wi h chronic kidney disease (CKD) who had fi ed a prescrip ion for non-s eroida an i-inff amma ory dru s (NSAIDs) durin he year 2022. The resu s showed ha abou 11% received a eas one prescrip ion for NSAIDs. Majori y of he members had on y one fi main y af er procedures. On y 3 providers had members who were fi in heir NSAIDs on re u ar basis. A reminder ar ic e abou appropria e use of NSAIDs in CKD is oin o be pub ished in Provider Di es .</p> <p>Dru u i iza ion review was performed o eva ua e he percen a e of members 5-64 years of a e wi h persis en as hma who had a ra io of con ro er medica ion o o a as hma medica ions of 50% or rea er durin he year 2022. The avera e AMR for a coun ies was 79%. A sub roup of ado escen s across a 3 coun ies were iden ified wi h over- han-norma AMR ra io. 42 of hose members had fi ed 4 or more rescue inha ers and no con ro er medica ion. These members were referred o care mana emen o con ac and counse as needed. A ar e ed emai was sen o he provider o offer hem Pharmacis -Led Academic De ai in re ardin new as hma uide ines and upda es in he fie d. A Member News is expec ed o be pos ed on he A iance websi e. Q</p>
<p>Known Barriers/Root Cause(s) (as applicab e) Q</p>	<p>1. Limi a ion in repor enera ion, re uirin manua ana yses ha are ime-consumin .</p> <p>2. Compe in priori ies for pharmacis .</p> <p>3. Limi ed access o re evan clinical informa ion, such as sa e of heir chronic kidney disease as no eGFR was avai ab e.</p> <p>4. Medi-Ca Rx repor had errors ha preven ed fur her ana yses.</p>
<p>Next Steps Q</p>	<p>: For 2 24, pharmacis s wi be workin wi h Advanced Ana y ics o au oma e many of he ana yses for be er efficiency. D R opics are bein reassessed o mee re u a ory and con rac ua re uiremen s whi e addressin compe in priori ies. Q</p>

Topic	Health Education and Disease Management
Objective	Measure patient Quality of Life, Quality of Care
Priority	Regulatory (DHCS) and
Compliance	QHET Wm
Goals	To increase self efficacy in performing self management behaviors by having participants in the Alliance Health Living and a Chronic Disease Self Management group
Opportunities/risks	1. By December 31, 2023, at least 50% of participants in the Healthier Living program will have scored "Good/Very Good/Excellent" for their ability to manage their chronic health conditions after the workshop 2. Overall increasing the number of the scores (i.e., poor to fair)
Results Q4	1. Increase participation in the Healthier Living group workshop by providing the incentive and offering different options (Telephonic, in-person) 2. Coordinated collaboration with multiple sources to ensure to expand the quality improvement system in the community by having a greater presence and providing Alliance quality initiatives related to wellness and health promotion 78.0%
Summary of Quality Activities/achievements	In Q4 the Quality and Health Improvement completed 3 Healthier Living group workshops series. The workshop was offered in three different modalities: in-person, telephonic and in-person in Salinas
Known Barriers/Root Cause(s) (as applicable)	The event was not able to deliver this workshop series
Next Steps	The QHET team has started to prepare for Q1 2024 workshops and discuss out each strategies to engage the staff in the new service counties

Topic	Controlling Blood Pressure
Objective	Quality of Care
Priority	Regulatory (DHCS Health Equity Goals), HED S M
Compliance	QHET Wm
Goals	1. Support the primary care in initiating the primary care Led Acute Detailing Hypertension program which will decrease the percentage of patients with uncontrolled blood pressures (SBP greater than or equal to 140/90) 2. Identify a health care system willing to partner with the Alliance in implementing an evidenced based practice for patients with Hypertension. 3. By 12/31/2023, the Santa Cruz County Clinics proportion of patients with Blood pressure goal (or less than 140/90) will increase from 52% to 57%.
Opportunities/risks	1. Improving accurate Blood pressure readings will allow clinical interventions such as the pharmacist Led Acute Detailing Hypertension program to be more effective in improving Blood pressure levels with uncontrolled hypertension 2. Increase the number of patients that are accurately identified as having hypertension. 3. For those patients with hypertension established accurate readings support the clinical management of the patient. 4. Establish this best practice in a busy ambulatory care center.
Results Q4	1. Goal met for primary care hypertension program planning is in progress 2. Goal partially met Santa Cruz County Clinics decided against participating in the new LAD Hypertension program instead, requesting a primary care clinician focused training around the latest hypertension guidelines to be completed on 11/15/23. 3. Goal met - Santa Cruz County Clinics Q3 2023 CB/CB (reported in Q4 2023) = 66.09%
Summary of Quality Activities/achievements	1. Project placed on hold until June while continuing to track Blood pressure check rates monthly 2. The check-in with providers on the site, they are not interested/able in a full LAD project. Instead, requesting a primary care clinician focused training around the latest hypertension guidelines to be completed on 11/15/23.
Known Barriers/Root Cause(s) (as applicable)	LAD Hypertension program planning has been in progress and will continue in 2024
Next Steps	

Topic g	Diab g bA1c >9% (poor con rol) g
Domain g	Quality of Car g
Priority g	R ular y (D CS al Equi y Goal), ED S g
Commit g	QI ET-Wg
Goal g	<p>1. Identify al car y m willin o par n r wi Allianc am in impl men in clinical prac ic r commenda ion on la p armacolo ic r commenda ion for mana in memb r wi Diab Typ (ADA 0 3: armacolo ic Approac o Glyc mic Tr a men)</p> <p>2. Support h Pharmacy T am in ini ia in h Pharmaci -L d Acad mic D ailin Diab Pro ram which will d cr a h p rc na of memb r wi h uncon roll d diab (or A1c > 9%).</p>
Opportuni i for improv men g	<p>1. Opporuni i o n a wi a prac ic wi a co or of memb r wi DM and in r in improv in and/or xpandin rvic o memb r For o clinic who do no av a memb r r call proc for rou in diab car follow-up, provid prac ic coac in o mpower clinic o d v lop a u ainabl y m.</p> <p>3. Opporuni y o conn c memb r o Diab S lf-Mana men Educa ion (DSME) and row our n work of C r ifi d Diab Educa or .</p>
Rel Q4 g	<p>1. Goal me in Q1</p> <p>Goal me in Q4 LAD pro ram swi DoD, Ge y bur , and Dr T ao av b n g compl d</p>
Summary of Quar rly Ac ivi i Narra iv g	<p>1. Conduc clinic ou r ac o id n ify clinic in r d in pro ram par icipa ion D v lop/modify pro ram con n o me clinic r qu</p> <p>3. Me wi clinic o c dul g LAD pro ram.</p> <p>4. Gen ra r i ry li of memb r o rack A1C and f/up vi i rou ou pro ram.</p> <p>5. Compl ion wi h clinic.</p> <p>6. Ga h r pr -po ion da a o analyz . g</p>
Known Barri r /Roo Cau () (a applicabl) g	<p>1. Clinic ar curr n ly ru lin o main ain g aff and con inu o car for memb r wi COVID</p> <p>Limi d capaci ya many primary car offic o adop a n w ini ia iv (Forg o me clinic (i. . CSVS) av ad o modify in rv n ion by limi in numb r of ion and allow in a lar r roup iz o par icipa)</p> <p>3. Limi d n work of acc ibl C r ifi d Diab Educa or .</p> <p>4. Allianc memb r hav f w r ourc , may b limi d o no havin af ar a for phy ical ac ivi y or oppor o pr par h al hy meal . g</p>
N x S p g	<p>1. Ga r da a o analy pr -po g ion, pro ram, and A1c da a g lannin for Q1 0 4 CB LAD ro ram.</p>

Topic I	Women's Health Domain SWOT I
Domain I	Quality of Care I
Priority I	Statewide Domain Performance I
Committee I	QI ETW
Goals	<p>To increase Breast Cancer Screening and Cervical Cancer Screening rates by providing practice coaching and educational resources to support implementation of QI interventions, and supporting outreach to underserved populations and health education.</p> <ol style="list-style-type: none"> By 11/11/2022 Submission 1 Technical Assistance PR. By 1/30/2023 Strategies, measurable action items and short-term objectives. By 5/30/2023 Progress on strategies and action items. By 9/30/2023 Progress on strategies and action items.
Opportunities for Improvement I	<p>The practice created a new Based Quality Improvement Program (BQP) with the aim to provide financial investment for practices to make quality improvement interventions. This program is designed to assist practices who are performing below minimum performance levels (MPL) on prioritized MC S measures to make sustained improvements in staffing, processes, and technology. The application opened to eligible contracted network providers on March 14, 2023 and closed on May 19th, 2023 with a total of 44 applications. Only one eligible provider chose to not apply to the program.</p> <p>Three providers have been selected for targeted outreach.</p> <p>Back members had the lowest rate of screening of a racial/ethnic groups in 2021 for B S. Facilitate targeted mailing for this population to educate and to notify member of screening recommendations.</p>
Results Q4 I	<p>D S concluded a SWOT activities on September 29th, 2024. SWOT activities were equated in Q4.</p>
Summary of Quarterly Activities Narrative I	<p>Go Den a ey Health Center Merced as a lead to partner on improving breast cancer screening in collaboration with the new Based Quality Improvement Project application. QP is continuing outreach for another clinic to partner on breast cancer screenings. QP will provide practice coaching, best practice information and a member recruiter for clinics to outreach to members.</p> <p>-- Pex Medica Group has agreed to partner on chlamydia screenings. Merced Faculty Associates - North is requesting their leadership's approval to partner on chlamydia screenings. QPH will provide practice coaching, best practice information and a member recruiter for clinics to outreach to members.</p> <p>-- Member letters drafted and USPSTF flyer decided as outreach flyer for Back members for B S mailer.</p> <p>-- For Q2 QIPH provided best practices information and slide presentations for Go Den a ey Health Center and Merced Faculty Associates to get leadership approval to participate in SWOTs. Go Den a ey Health Center is working with their operations team to create a team to work on the Breast Cancer Screening SWOT. QPH met with Pex to address questions on the project, and provided best practice information.</p> <p>-- For Q3 QIPH provided member recruiter rosters for Pex Medica Group and MF North showing members due for chlamydia screening and we -visits. Worked with GWH to identify barriers within organization to implement member recruiter rosters in coordination with Quality Improvement Management teams. Worked with QI department to review member recruiter roster for potential excursions to upload to the practice's Data Submission Tool for completion.</p> <p>-- For Q4 QPH met with DHS, reviewing and concluding a SWOT activities. SWOT further SWOT actions required.</p>
Known Barriers/Root Cause(s) (as applicable) I	<p>Due to QP staff limitations it was decided to focus on increasing breast cancer screening and cervical cancer screening rates.</p> <p>QP staff is competing priorities with the completion of BQP applications and being understaffed.</p> <p>-- Breast Cancer Screenings: having difficulty getting an additional clinic to partner on increasing breast cancer screenings. Looking at clinics who have chosen this measure as part of the BQP application and have low rates.</p> <p>-- Since chlamydia screenings population starts at age 16, it is a hard population to catch for screenings since outreach goes to the member, not the parent/guardian. QPH will be focusing on members who have not had their we -visit for 2023, and educating partnering clinics to screen members for chlamydia screening with the option to opt out.</p> <p>-- For Q3 staffing heavily impacted a interventions due to staff on leave or loss of staff. MF was assigned a P from FSR team and focused efforts on addressing P before working on intervention project. GWH departments work in silos; QI comes up with interventions and then has challenges getting the necessary staff to implement intervention. GWH has a lot of projects and is over stretched.</p> <p>-- For Q4 no SWOT activities were required.</p>
Next Steps I	<p>Reach out to additional clinics to partner on increasing breast cancer screening rates.</p> <p>Complete Power Point presentation for MF to take to leadership to get approval to partner with QP.</p> <p>-- Generate member rosters and provide best practice information.</p> <p>-- For Q2 QPH will continue to meet with clinics to address barriers and provide updated member rosters based on member enrollment.</p> <p>-- For Q3 QIPH will continue to meet with clinics and address barriers, and provide updated member recruiter rosters as needed.</p> <p>-- For Q4 no SWOT activities were required.</p>

Topic G	Childhood Immunizations G
Bo in G	Quality of Care G
Priority G	Statewide DHCS P P G
Committee	QHET WG
Goals G	1 By April 21, 2023, complete final rules for DHCS P P and submit recommendations
Opportunities for meeting G	1 For those providers who indicate that they do not have a recall process for immunizations (Provider Access Survey), provide practice coaching to help the clinic to develop a sustainable system 2 Fl vaccinations are the leading vaccine in California; therefore, continue to focus groups to further understand the root causes of flu vaccine hesitancy in Merced County help to develop more effective interventions. G
Res its Q4 G	N/A G
Summary of Quarterly Activities Narrative G	HSA's final allocation findings on the C S P P was received on 6/12/23 and no further submissions were required. Project complete
Known Barriers/Root Causes (as applicable) G	Goal 1: No Barriers G
Next Steps G	Project complete G

Topic G	Children in SWOT G
Bo in G	Quality of Care G
Priority G	Statewide Department of Healthcare Services (DHCS) Performance G
Committee	Q HEWG
Goals G	1) Outreach to high risk racial/ethnic groups in Merced County who are efficient in C S and/or W3 to address barriers to care and connect with PCP 2) Provide education on children's preventative services to Merced County clinics to support clinic staff in becoming subject matter experts (SME) for their clinic 3) Support practices in mixing and matching optimization through the Alliance Portal to support providers to offer all recommended preventative services.
Opportunities for meeting G	1. By 11/11/2022, submit 1 Technical Assistance PRN. 2. By 1/30/2023 Strategies, as table action items, as short-term objectives. 3. By 5/30/2023 Progress on strategies and action items. 4. By 9/30/2023 Progress on strategies and action items. G
Res its Q4 G	Continue exploring options to collect information on barriers to accessing care in Merced County G
Summary of Quarterly Activities Narrative G	All goals close out in Q3 G Q1 Q3: SWOT 1 Action A C: The Merced Barrier Outreach project was successful because we gained insight as to: What the top barriers to accessing care were for children and engage The type of education QIPH needs to provide to parents/guardians to increase their understanding of the importance of regular well-child visits and timely immunizations. - Best practices when contacting providers about sharing information regarding a potential or actual healthcare efficiency. These lessons learned will be taken into consideration for future outreach efforts by QIPH staff. SWOT 2 Action A: Promoting the distribution and use of the Alliance's Infant Wellness Map (WM) to Merced County CBOs, clinics, and providers. This project was a success because QIPH staff successfully disseminate the tool in collaboration with the Merced County office of Education - Health Start Program and Merced County Public Health. Health Start received 200 copies of the WM June 2023 (75 Spanish, 100 English and 250 Chinese) and are actively distributing the tool to their Alliance members. Additionally, staff have collaborated with Merced County Public Health, First Five of California, and Inland Valley Health Centers to host a Health Fair for the Merced County. The Health Fair occurred on 10/8/2023 and included: - An Alliance informational booth to pass out WM. - Fl vaccinations, blood glucose checks, blood pressure checks, eye exams and more. - 35+ exhibitors with informational booths. - 'Passport' cards complete by visiting and learning about each exhibitor. - Complete cards can be entered into a raffle for prizes and a bonus raffle ticket is given to those that receive a flu vaccine at the fair. - Live radio broadcasting from a local Merced Spanish radio station. The flu vaccine has been a highlight for this Health Fair to raise awareness for the Merced County on the importance of flu vaccinations. SWOT 3 Action B: Pediatric Best Practices Webinar This project was a success because we met our goal of conducting a live-session Pediatric Best Practices Webinar in Q3 of 2023 and exceeded the webinar attendance goal. 38 out of 69 (55%) external registrants attended from 35 different entities in clinics (including 19 from Merced County). The Pediatric Best Practices webinar was hosted by Dr. Carla Sosa, a prominent and high-performing Merced County Pediatrician, with assistance from CCAH staff. The webinar recording is posted on the Alliance website as a resource for providers and office staff. The webinar content included: AAP Periodicity Schedule, Early Childhood & Adolescent Well Visits, Immunizations, Lead Screening, Flu and Application, ACEs Screenings, Alliance Resources SWOT 4 Action A: Provide Healthcare Technology grants to Merced County physicians. This effort was a success because there were 3 entities from Merced County that applied for the Healthcare Technology Program grant; one application was approved, and two are pending. A grant of \$50,000 was awarded to Inland Valley Health Centers, who serves approximately 65,000 Alliance members within the county, to apply toward Epic MyChart & Tonic Health tablets for patient registration, scheduling, and health surveys and questionnaires. As of September 2023, there are 2 pending applications from Merced County providers that will be internally reviewed and, if recommended, go to the Board for approval in October. G

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Q4: O ref al mee g wi h he DHCS cl sed he pr jec Oc ber 25, 2023 fr m)
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Summary f Quar erly Ac es Narra e)

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2024 .
De ermi e r der rk h PIP.)

Topic S	Follow - p - ter Emergency Department Visit or Mental Illness—3 Day Follow - p—Total and Follow - p - ter Emergency Department Visit or u stance se—3 Day Follow - p—Total S
Domain S	Quality o Care
Priority S	Statewide Department o Health care ervices (DHC Non Clinical Performance Improvement Project (PIP 3 6 S
Committee S	QIHET WS
Goals S	By quarter 3 3, complete first modules or DHC PIP.
Opportunities or Improvement S	1. Improve t e percentage o provider noti cations or members wit D/ MHS diagnoses ollowing or wit in 7 days o emergency department (ED visit). Increase data s aring to Behavioral Health Delegate. S
Results Q4 S	1. In progress. 11/ 9/ 3 resu mission o 3 6 Non Clinical PIP tep 1 6 S documents sent to H G and DHC . 2. Success ul. Initial ED noti cation ile sent to Carelon in December 2 23.
Summary o Quarterly ctivities Narrative S	Validation o t e 3 6 non clinical PIP eptember su mission was per ormed y t e Health ervices dvisory Group (H G) and s ared wit t e ealt plan on October 3 t . lliance elected to set up a Technical ssistance (T call wit H G and DHC on 11/2 /23 in advance or urt er clari cation o project aim. PIP documentation or steps 1 6 were resubmitted on 11/29/23 with corrections to H G and DHC . Discussions with delegated Behavioral Health provider Carelon have been ongoing, and an initial noti cation ile was submitted to Carelon in December, identifying lliance members in the emergency department with a substance use disorder or mental health diagnosis matching the F and F M NCQ AHEDI specifications or the Medi Cal ccountability et (MC). Patient privacy concerns or protected ealt in ormation created arriers or S noti cations. First Module su mission due in eptember 3. Resu mission in Q4 or validation indings rom H G. nalize initial and subsequent Emergency Department data noti cation process S with Carelon and Behavioral Health team in early 2024.
Known Barriers/Root Cause(s (as applica le S	
Next teps S	

G: BEHAVIORAL HEALTH S

Topic S	Eating Disorders S
Domain S	Clinical aety S Member Experience S Quality o Care S Quality o Service S
Priority S	Operating Plan S
Committee S	MWG, CQIC, Beacon Oversight Committee, Health ervices Finance Committee
Goals S	By December 1, 3, improve work low process or coordinating and e pediting S eating disorder re errals to Behavioral Health t roug pilot project and ten scaling S results to all counties. S
Opportunities or Improvement S	
Results Q4 S	s intended, t e initiative as resulted in improved communication wit county partners. Project to improve work low process or coordinating and e pediting eating disorder re errals, treatment and coordination is in process. Santa Cruz S County Behavioral Health and dministration is ollowing newly identi led process and lliance is reviewing and reimbursing per MO .
Summary o Quarterly ctivities Narrative S	Designed and initiated a work low and process wit Santa Cruz County Behavioral Health and dministration. Competing priorities or key project sta including JIV and County Expansion. S Continue to engage in partners ip discussions wit County Mental/Behavioral Health department Sta and leverage t e in ormation learned or process re inement. S
Known Barriers/Root Cause(s (as applica le S	
Next teps S	

Topic	Grievance and PQI Management
Domain	Clinical Safety
Priority	Regulatory
Committee	QIHET
Goals	<p>1. By December 31, 2023, 100% of Potential Quality Issues (PQI) are completed within 90 calendar days of receipt.</p> <p>2. By December 31, 2023, 100% member grievances opened as PQIs are closed within 30 days or less per regulatory requirements.</p> <p>3. By December 31, 2023, quarterly MD IRR of QoS grievances shall be in 100% agreement, indicating QIRNs are resolving cases with consistent methodology. Quarterly MD IRR shall be a 10% sample of QoS Grievances resolved by QIRN.</p>
Opportunities for Improvement	<p>1. Main inadequate programs; expedite training of new hires.</p> <p>2. Operational improvements.</p>
Results Q4	<p>1. 5 / 5 (100%) PQIs were closed within timeframe this quarter.</p> <p>2. 7 / 8 (87.5%) of internally referred PQIs were completed within 90 calendar days, and 36 / 36 (100%) of Member Grievance PQIs were completed within 30 calendar days or less.</p> <p>3. 36/36 (100%) of Quality of Service member Grievances will be audited by the Medical Directors.</p>
Summary of Quarterly Activities Narrative	<p>1. The team continues to participate in JIV training and is working with Member Grievances regarding the QIRN Clinical Assessment team's handover from Essence to JIV.</p> <p>2. The SR team is migrating operational work to SharePoint for transparency of pending reviews, standardizing processes, and efficiency.</p> <p>3. The PQI team has paused the automation of Track & Trend on Tableau due to the Clinical Safety QI Program analysis being on leave of absence.</p> <p>4. Staffing constraints caused a shift in the team's priorities regarding regulatory work in PQI and SR.</p>
Known Barriers/Root Cause(s) (as applicable)	<p>1. In SR nurse resigned, leaving one SR nurse certified to perform the DHCS audits. To alleviate the need in the SR team, one nurse, previously DHCS certified, moved from the PQI team to assist the current SR nurse, when applicable, in meeting regulatory timelines for SR/MRR.</p> <p>2. Along with the shift in staffing to support SR, one PQI RN was on leave of absence. Due to the PQI RN team shortage of two nurses, regulatory Member Grievance processing was prioritized, and in parallel 90-day PQI case processing was deferred until 1) the SR nurse was onboarded and 2) the PQI RN returned from a leave of absence.</p> <p>3. The Clinical Safety QI Program analysis is on leave of absence, causing a shift of work to the QI Project Specialist, resulting in delays in operational work impacting IRR, Track & Trend, and audit deliverables.</p>
Next Steps	<p>1. Continue to participate in JIV training.</p> <p>2. Continue projects in Clinical Safety to enhance Clinical Safety operations and eliminate siloed manual work and regulatory reporting.</p> <p>3. Continue working with HR in Q1 2024 for SR RN backfill onboarding. The candidate is a DHCS Master Trainer and will come on the team ready to assume the role.</p> <p>4. Work with HR in Q1 2024 to expand the Clinical Safety team by means of targeted promotional opportunities and the release of new SR RN positions.</p>

Topic E	Facility E i ER Bi (F BR) Management E
Domain E	Clinical E
Priori E	Regulation E
Committee E	QIH T- E
Goals E	<ol style="list-style-type: none"> 1. Dec 31 2023 100% of existing primary care providers shall have had an F R du his quar r w e r compl Ed wi hin hr ars of h ir las F R da . 2. Dec 31 2023 100% of practices with Critical Incident Corrective Action Plans (CAPs) arising from F R s ar r solv d wi hin 10 busin ss da s. 3. Dec 31, 2023 100% of practices with a Corrective Action Plans (CAPs) arising from F R submi a plan o addr ss h CAP wi hin 45 cal ndar da s. 4. Dec 31, 2023 100% of practices with a CAP arising from F R compl all plann d ac ions wi hin 90 cal ndar da s as vid nc d b v rifica ion b h F R am.
Opportunities for improvement E	<ol style="list-style-type: none"> 1. nsur o carv ou h appropria amoun of ime o compl h n ir Medical R cord R vi w according o h xpand d ool guid lin s; 2. ni ia r qu s o gain l c ronic Medical R cord acc ss for Medical R cord R vi w (MRR) a ime of sch duling o nsur imel MRR; and 3. Upda r sourc s in h curr n Corr c iv Ac ion Plan mpla o nsur ha provid rs ar suppor d in impl men ing improv men s; E
Results Q4 E	<ol style="list-style-type: none"> 1. 87 (13 of 15) of existing primary care providers shall have had an F R du his quar r w e r compl Ed wi hin hr ars of h ir las F R da . 2. 100 E(5 of 5) of practices with Critical Incident Corrective Action Plans (CAPs) arising from F R s ar r solv d wi hin 10 busin ss da s. 3. 73% (11 of 15) of practices with a Corrective Action Plans (CAPs) arising from F R submi a plan o addr ss h CAP wi hin 45 cal ndar da s. 4. 100% (13 of 13) of practices with a CAP arising from F R compl all plann d ac ions wi hin 90 cal ndar da s as vid nc d b v rifica ion b h F R am.
Summary of Quarterly Activities Narrative E	<ol style="list-style-type: none"> 1. A nd collabora iv me ings o plan h impl men a ion of h DHC manda d Manag Car i R vi w Por al (MSRP) o con inu duca ion align con inu d impl men tion of F R ools and s andards and shar r sourc s; 2. Collabora wi h Allianc Applica ion rvic s o cr a and s in rfac for MSRP o ff c iv l me DHC Er por ing r quir men s; 3. Collabora wi h An h m DHC C r ifi d Mas r Train r o nsur a smoo h xpansion o an B ni o and Mariposa coun i s; E 4. In rvi wing o fill op n F R RN posi ion.
Known Barriers Root Causes (as applicable) E	<ol style="list-style-type: none"> 1. i r vi w am is shor s aff d. R c n l los 1 F R RN. Onl 1 F R RN mplo d. 2. MSRP d la s a h s a l v l. Will hav s cond round of s ing soon. 3. Provid rs dc a wh n we can sch dul r vi ws. D la s can b du o s aff availabili and pr fr nc s ha ar ou sid our con rol. E
Next Steps E	<ol style="list-style-type: none"> 1. Mov d PQI RN o F R o suppor r maining F R RN. 2. Con inu o upda r sourc s in h curr n Corr c iv Ac ion Plan mpla o nsur ha provid rs ar suppor d in impl men ing improv men s. 3. Volun r d o b a s for n x round of MSRP in rfac upload s ing. 4. Working wi h HR o hir for op n F R posi ion. 5. Me ing r gularl wi h op ra ions am and will r inforc conduc ing p riodic r vi ws 2 mon hs arl . E