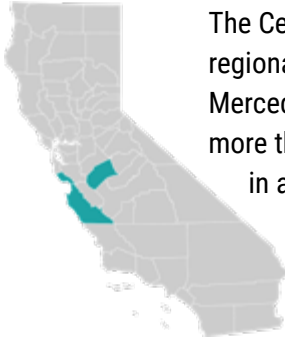


2019 IMPACT REPORT

MEDI-CAL CAPACITY
GRANT PROGRAM

Images from top to bottom: 1. Dr. Andrea Rivas, Pediatrician, Clinica de Salud del Valle de Salinas (Monterey County); 2. Food What?! food stand at Salud Para La Gente (Santa Cruz County); 3. Castle Family Health Centers, Winton Clinic Opening (Merced County); 4. CSUMB PA student training with pediatric patient (Monterey County)

CREATING LOCAL HEALTH CARE SOLUTIONS



The Central California Alliance for Health is an award-winning regional health plan that serves over one-third of the population in Merced, Monterey and Santa Cruz counties. The Alliance connects more than 330,000 Medi-Cal members to providers and programs in an effort to provide accessible, quality health care.

MESSAGE FROM THE CEO

“*The Alliance’s Medi-Cal Capacity Grant Program began four years ago with a focus on bolstering availability, quality, and access of health care and supportive services for Medi-Cal members in the counties we serve. Today, the goals of the grant program’s investments remain clear: providing our members with the right care, at the right place, at the right time. I am pleased to share with you the 2019 Impact Report of the Medi-Cal Capacity Grant Program that highlights strategic investments the Alliance has made to affect change in the lives of the members we serve. From contributing to our provider workforce to investing in supportive housing and projects that address food insecurity, these innovative programs are making a difference in our members’ health. The Alliance will continue to develop the grant program and strategically invest in local partnerships to improve the health and wellbeing of our members and the communities we serve.*”

– STEPHANIE SONNENSHINE,
CHIEF EXECUTIVE OFFICER



THE MEDI-CAL CAPACITY GRANT PROGRAM

The Central California Alliance for Health established the Medi-Cal Capacity Grant Program (MCGP) in July 2015 in response to the rapid expansion of the Medi-Cal population under the Affordable Care Act (ACA). Through the MCGP, the Alliance offers grants to local organizations to support efforts to increase the availability, quality and access of health care and supportive services for Medi-Cal members in Merced, Monterey and Santa Cruz counties.

MCGP GOALS:

- Increase member access to timely health care services.
- Support the delivery of comprehensive, coordinated patient-centered care.
- Engage members to manage their own health to reduce preventable illness.
- Improve health outcomes of members with high risk chronic conditions.
- Strengthen linkages between the health care delivery system and community-based support resources.

GRANTS ARE AWARDED TO ADDRESS GOALS IN FOUR FOCUS AREAS:

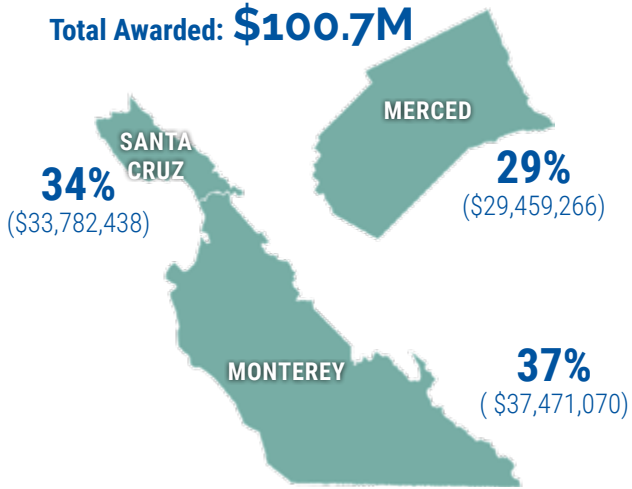
1. Increasing Provider Capacity
2. Expanding Access to Behavioral Health and Substance Use Disorder Services (BH/SUD)
3. Developing and Strengthening High Utilizer Support Resources
4. Promoting Healthy Eating and Active Living (HEAL)

GRANT PROGRAMS:

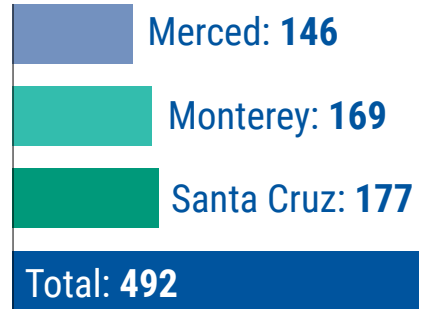
	Provider Recruitment		Post-Discharge Meal Delivery (Pilot)
	Technical Assistance		Intensive Case Management (Pilot)
	Capital		Workforce Development
	Infrastructure		Practice Coaching (Retired)
	Partners for Healthy Food Access		Equipment (Retired)

MCGP AWARDS 2015 – 2019

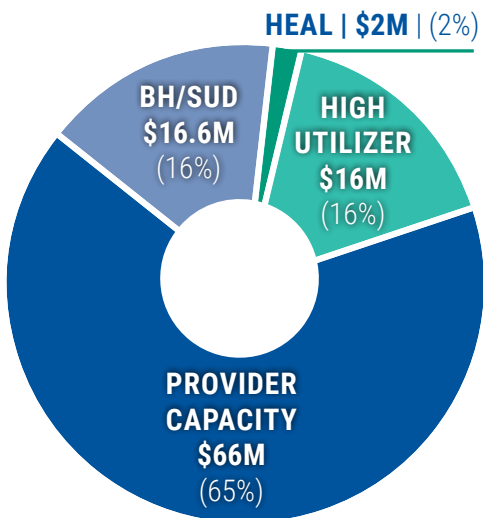
Total Awarded: **\$100.7M**



Total Grants Awarded

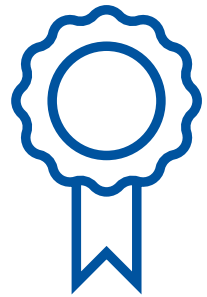


Awards by Focus Group



Number of Organizations Awarded:

119





The Alliance measures the impact of the Medi-Cal Capacity Grant Program using a Theory of Change model. We measure the short-term outcomes of each program, such as members served, providers recruited and capital projects completed. Over time, these influence the medium-term outcomes that show how the Alliance is **moving the needle** on member access and health outcomes. Grant investments, along with other Alliance strategic efforts and external influences, lead to long-term outcomes to achieve the Alliance's mission of accessible, quality health care guided by local innovation.

The MCGP Theory of Change shows how our strategies connect to the outcomes we seek to achieve through our grantmaking. The Theory of Change is a useful model for evaluation, providing a framework that allows us to know what to evaluate and when.

MCGP THEORY OF CHANGE

FOCUS AREAS

PROVIDER CAPACITY

BEHAVIORAL HEALTH/ SUD

HIGH UTILIZER SUPPORT RESOURCES

HEALTHY EATING & ACTIVE LIVING

SHORT-TERM OUTCOMES

- Increased number of providers
- Increased number of health access points
- Increased adoption of Patient-Centered Medical Home (PCMH) practices
- Expanded provider capacity to serve members with unique needs
- Increased integration of services
- Engaged members who self-manage health
- Increased food security
- Increased awareness of benefits of healthy eating and physical activity

MEDIUM-TERM OUTCOMES

- Timely access to health care services
- Enhanced access to a care team
- Greater number of patient-centered health care options
- Well-coordinated services
- Reduction in preventable illness
- Members increase consumption of nutritious food

LONG-TERM OUTCOMES

- Improved health outcomes
- Full integration and coordination of health care system
- Improved quality, efficiency, and patient and provider experience
- Reduction in health system costs

IMPACT

Accessible, quality health care guided by local innovation.

*2019 Impact Report includes programmatic data through December 2019

PROVIDER RECRUITMENT



\$ 30.4M awarded to date to subsidize recruitment expenses for new health care professionals to serve the Medi-Cal population.

“SVMHS has been able to recruit and retain 15 providers at our clinics, covering primary care and a broad range of specialties. Three out of four primary care providers recruited to our Taylor Farms clinic in Gonzales are bilingual. The percentage of Medi-Cal volume for all large volume SVMC specialty clinics combined increased from 8.8% in 2015 to 17.8% in 2019.”

- CLINT HOFFMAN, CHIEF ADMINISTRATIVE OFFICER, PHYSICIAN INTEGRATION & BUSINESS DEVELOPMENT, SALINAS VALLEY MEMORIAL HEALTHCARE SYSTEM

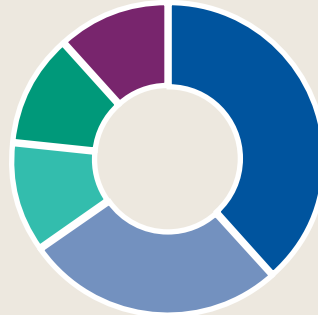


Dr. Alberto Martinez with a Taylor Farms Family Health & Wellness Center patient

25

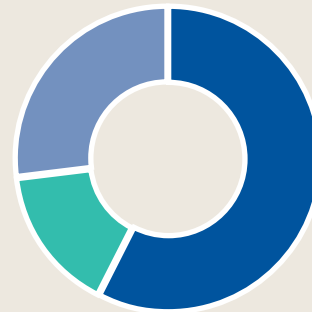
Providers hired in 2019
(and 169 hired to date)

2019 PROVIDERS HIRED BY SERVICE TYPE



SERVICE TYPE	COUNT
Primary Care	9
Specialty Care	7
Behavioral Health	3
Dental	3
Allied	3

2019 PROVIDERS HIRED BY COUNTY



COUNTY	COUNT
Merced	14
Monterey	4
Santa Cruz	7

Providers Hired in 2019 through the Provider Recruitment Program:



MERCED

1. Joey Chen, DDS, Dentist, **Castle Family Health Centers - Castle**
2. Maria Fernandez-Renedo, MD, Endocrinologist, **Castle Family Health Centers - Castle**
3. Patti Hamernik, MD, Pediatrician, **Castle Family Health Centers - Castle and Winton**
4. Diana Oviedo-Cavazos, MD, Primary Care Physician, **Castle Family Health Centers - Castle, Bloss and Winton**
5. John J. Cardinale, PT, DPT, Physical Therapist, **Golden Bear Physical Therapy**
6. Sudharma Najimudeen, DDS, Dentist, **Livingston Community Health - Delhi Health Center**
7. Kenneth Heaton, DDS, Dentist, **Livingston Community Health - Hilmar Health Center**
8. Zoe Alexandra Anaman, MD, Primary Care Physician, **Merced Faculty Associates Medical Group**
9. Amandeep Kaur, MD, Primary Care Physician, **Merced Faculty Associates Medical Group - Main and Livingston**
10. Sumesh Jain, MD, Cardiologist, **Merced Heart Associates**
11. Marilou Menor, PT, Physical Therapist, **Sport & Rehab Physical Therapy**

Not Pictured

- Anita Johnson, FNP, Nurse Practitioner, **Provident Primary Care Inc.**
- Mildred Bebero, NP, Nurse Practitioner, **Mercy Medical Center Merced - Family Care Clinic and Merced Lung & Sleep Specialists**
- Suzanne Nickerson, NP, Nurse Practitioner, **Mercy Medical Center Merced - Kids Care Clinic**

MONTEREY

12. Sara Van Sant, RN, PHN, Public Health Nurse, **Monterey County Health Department- Public Health Bureau**
13. Nancy Tray, MD, Oncologist/Hematologist, **Pacific Cancer Care**
14. Muneera Atcha, MD, Rheumatologist, **Salinas Valley Medical Clinic - Sleep/Wake**
15. Maria Dolores Orozco, PA-C, Physician Assistant, **Santa Lucia Medical Group, Inc.**

SANTA CRUZ

16. Rhianna Belair, AMFT, Marriage and Family Therapist, **Pajaro Valley Prevention & Student Assistance**
17. Maria Tamasi, FNP-BC, Nurse Practitioner, **Plazita Medical Clinic**
18. Leah Suarez-Abraham, MD, Pediatrician, **Salud Para La Gente**
19. Kyle Graham, MD, OB/GYN, **Salud Para La Gente and Clinica del Valle del Pajaro**
20. Stephen Wold, DPM, Podiatrist, **The Foot Doctors - Santa Cruz and Watsonville**

Not Pictured

- Karsten Heil, MD, Psychiatrist, **County of Santa Cruz, Health Services Agency, Mental Health and Substance Abuse Services Division**

Pranathi Mruthyunjaya, MD, Psychiatrist, **County of Santa Cruz, Health Services Agency, Mental Health and Substance Abuse Services Division**

CAPITAL PROGRAM



8

Projects completed in 2019

(15 projects since 2015)



\$55.9M awarded to date for the expansion, construction, renovation, and/or acquisition of health care facilities and supportive housing that will serve the Medi-Cal population in the Alliance service area.

Grant Spotlight: Clinic Expansion in Greenfield

George L. Mee Memorial Hospital (Mee Memorial) is working to improve access to health care services in south Monterey County. Through a capital grant from the Alliance, Mee Memorial expanded their existing Greenfield Clinic to increase the total square footage by 6,000 square feet and 11 additional exam

rooms. This expansion is predicted to increase the number of patients served from 1,951 per month up to 3,000 per month by August 2020 and enable Mee Memorial to hire two to three additional providers. This investment will help ensure that the growing population in Greenfield and the surrounding communities – where nearly two out of three residents are Alliance

members – have access to a variety of crucial services, including Family Practice, Pediatrics, OB/GYN, Internal Medicine, Orthopedics, Ophthalmology, Cardiology and Podiatry, with significantly decreased wait times. The new and improved Greenfield Clinic officially reopened in September 2019.



Greenfield Clinic - After

HOUSING & HEALTH

One of the most important determinants of health for people with complex medical and social needs is housing stability. The Alliance's Capital Grant Program provides grant funding to support the development and construction of permanent supportive housing with on-site case management services for Medi-Cal members with complex needs. This is a new and innovative solution for the Alliance to address member needs and health care costs.

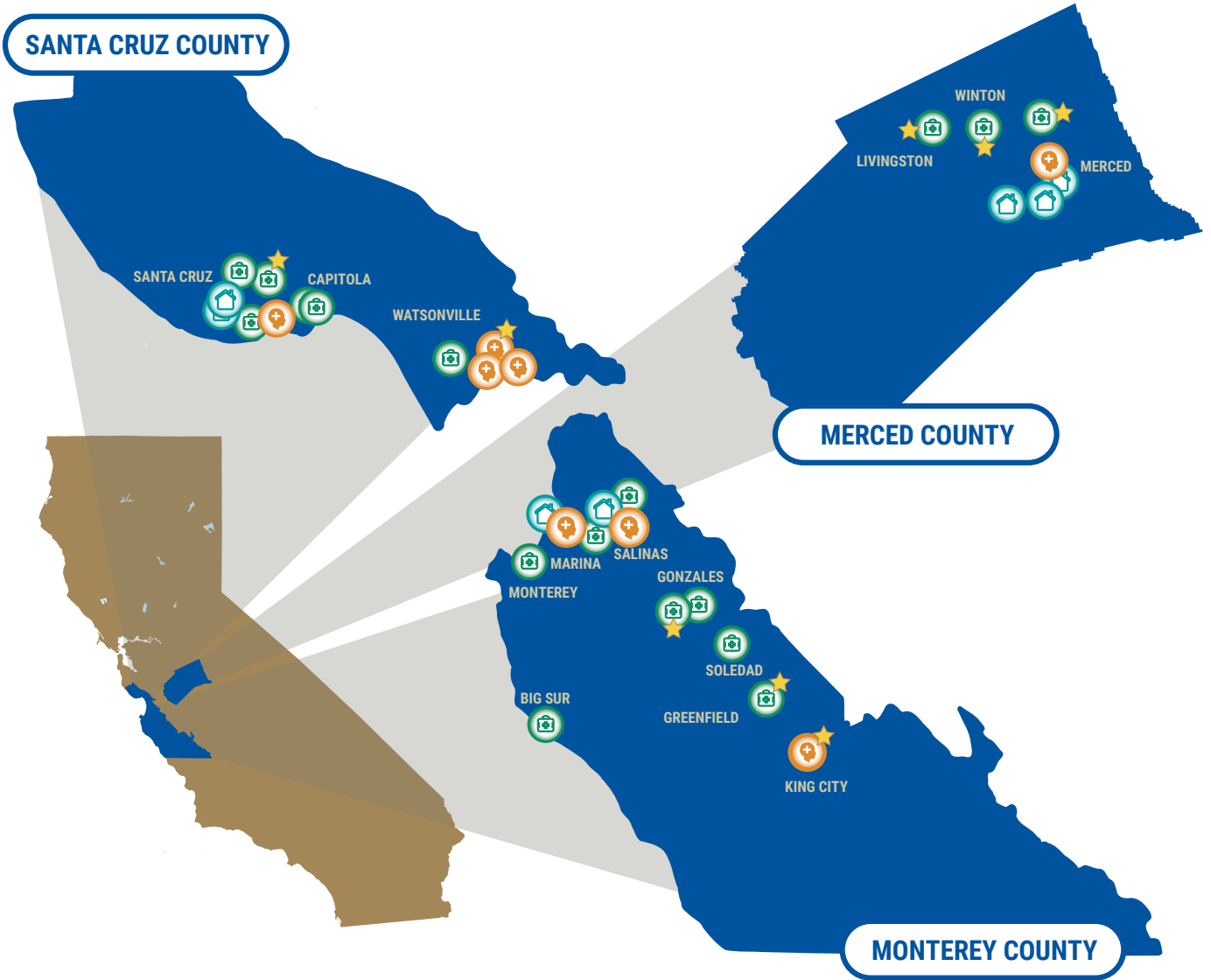
The Alliance has funded three supportive housing projects that have designated 20 units each for Alliance Medi-Cal members with complex health and social needs. Two of these projects are scheduled to complete construction and have clients move in by January 2020.

- Moon Gate Plaza in Salinas, an 88-unit affordable housing complex, developed by MidPen Housing.

- Junsay Oaks in Marina, a 47-unit affordable housing complex for seniors in Marina, developed by Community Housing Improvement Systems and Planning Association (CHISPA, Inc.).

To learn more about funding focused on impacting this social determinant that influences members' health, view our [funding brief](#).

CAPITAL PROGRAM



33 CAPITAL PROJECTS TO DATE



Primary Care/Specialty Care



Behavioral Health/Substance Use Disorder



Supportive Housing



Open in 2019

WORKFORCE DEVELOPMENT INVESTMENTS



19

\$911K awarded to date to support the development of new educational programs for licensed health care professionals that will serve the Medi-Cal population.

Graduating in 2019, the inaugural graduating class of the Family Nurse Practitioner Program at Stanislaus State

What is funded at CSUMB & Stanislaus State?

Workforce Development grants were awarded to support two new medical education programs to increase the number of providers in the Alliance's service area. The Alliance's funding of the programs requires that students serve practicum hours at Alliance-contracted clinics, which primarily serve Medi-Cal members, thereby enabling students to establish relationships with these clinics for future employment.

- **Master of Science Physician Assistant Program at California State University, Monterey Bay (CSUMB)**
Received a \$750,000 grant to start its first-of-its-kind Master of Science Physician Assistant (MSPA) program in the California State University (CSU) system. The funding supports clinical training equipment for students and the initial two-year salaries of a Clinical Coordinator and Community Partner Coordinator.
- **Master of Science in Nursing Program with a Family Nurse Practitioner (FNP) concentration at California State University at Stanislaus (Stanislaus State)**
Stanislaus State invested its \$161,000 grant to purchase six human simulators for realistic and scenario-based training for FNP students. Stanislaus State has the only in-person FNP program in California's Central Valley.

“
Our leadership is supportive of using technology in the curriculum and we're learning how to best evolve the use of technology in the curriculum, such as integrating simulators, electronic health records, and diagnostic equipment.”

-MIA TISCARENO,
FNP-BC, ASSOCIATE
PROFESSOR MASTER OF
SCIENCE IN NURSING
PROGRAM WITH A FAMILY
NURSE PRACTITIONER
(FNP) CONCENTRATION
CALIFORNIA STATE
UNIVERSITY AT
STANISLAUS

“
I like to see how practicing with the human simulators translates to working with actual patients in my clinic training. It boosts my confidence and comfort level in the clinic setting. I've secured a FNP job after I graduate at the clinic in Merced where I did my clinic training and have gotten to know the whole staff and their system. I'm from Merced and have been working in Merced prior the FNP program. I get to know the patients from diverse cultures in my hometown. I'm established here, I'm invested here.”

-NIKIESHA S. THOMAS, BSN, RN, GRADUATE CANDIDATE 2020, MASTER OF SCIENCE IN NURSING PROGRAM WITH A FAMILY NURSE PRACTITIONER (FNP) CONCENTRATION, CALIFORNIA STATE UNIVERSITY AT STANISLAUS



Nikiesha Thomas and Mia Tiscareno performing a practical exam on Anne Simulator

29

Students enrolled in first year of
Physical Assistant Programs in
2019 at CSUMB



CSUMB Physician Assistant Program students receiving hands-on training in the classroom

“

This is the first year of the PA Program. It's a diverse group of students from different backgrounds but mostly from the Central Coast region. Up until now students have been completing coursework, including Medical Spanish and training in point of care ultrasound, but in November I'll start interviewing students about preferences for clinical rotation placements. Clinical rotations start January 6, 2020, and the preceptors are so excited! I've been coordinating with physicians, NPs and PAs at area hospitals and clinics. They want to know when students are graduating so they can hire from this PA pipeline! The CSUMB PA Program is very structured for clinical placements. We're using mobile software that allows students to input patient logs related to their clinical experience (not protected health information) to track what kind of patients they see, conditions, and procedures. This data helps inform the faculty if each rotation is providing the breadth of experience that students needs to become well-rounded providers.

”

- CANDRA CARR, MS, PA-C, CLINICAL COORDINATOR FACULTY, MASTER OF SCIENCE PHYSICIAN ASSISTANT PROGRAM, CALIFORNIA STATE UNIVERSITY, MONTEREY BAY

WORKFORCE SHORTAGE

The current supply of health care practitioners in California – primary care providers in particular – is insufficient to meet the population's needs. The current shortage is expected to most severely impact the Central Coast and Central Valley regions, including counties in the Alliance's service area.

There are several factors contributing to the decrease in physician supply, including the high number of physicians in the region nearing retirement age and the low number of medical students

who choose primary care positions after completing their education. As the health care workforce decreases, the demand for providers has only increased as a result of the 2010 Affordable Care Act (ACA) and an aging baby boomer population, many of whom have multiple chronic conditions requiring intensive care. Nurse practitioners (NPs) and physician assistants (PAs) will play an increasingly critical role in providing primary care delivery by filling the gap between physician supply and demand for primary care services. Their role will be particularly crucial in rural

areas where practices find it difficult to recruit physicians, who typically seek positions in higher-paying metropolitan areas.

To alleviate current and future health care provider shortages, the Alliance is investing in both short and long-term innovative strategies through the Medical Capacity Grant Program's Provider Recruitment and Workforce Investment programs. To learn more about funding focused on increasing the provider workforce that serves Alliance members, view the [funding brief](#).

INFRASTRUCTURE PROGRAM



\$3.7M awarded to date for information technology systems that expand Medi-Cal capacity in the Alliance service area.

6

Projects completed in 2019
(13 completed to date, 6 currently in progress)

Grant Spotlight: Telehealth in Merced County

Merced County Behavioral Health and Recovery Services (MCBHRS) completed implementation of a new telehealth system to increase access to behavioral health services for Medi-Cal members to complement current programs and services. MCBHRS contracted with a telehealth provider network to provide tele-psychiatric services for children and adults. Staff have been trained to use the system, which is operational at seven sites. In addition, there are 10 mobile telehealth systems that facilitate client care in the field and at home.

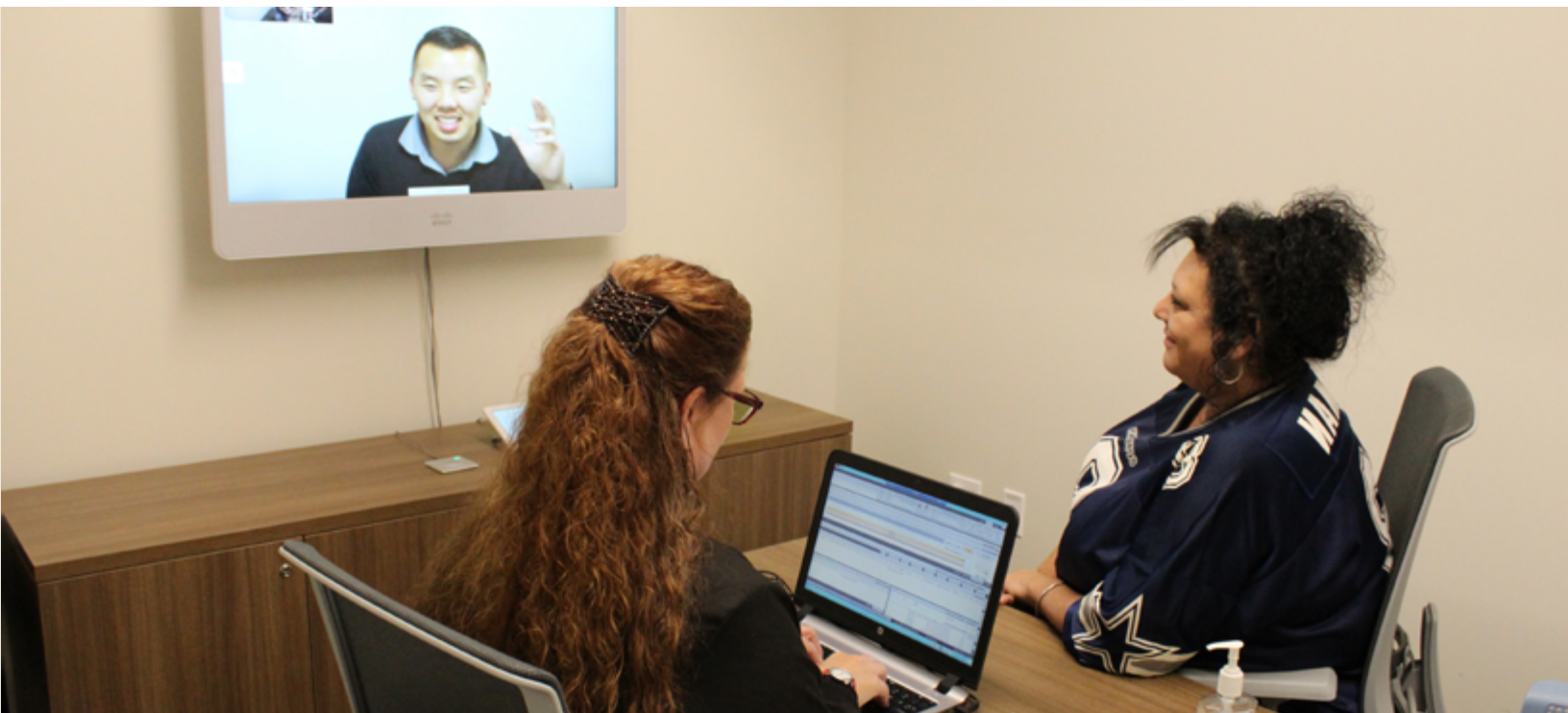
There have been 1,772 new client appointments via telehealth since the system's implementation in January 2019, increasing overall MCBHRS new client appointments by 9% between 2018 and 2019.

Feedback from the providers has been positive. They point out that the features of the telehealth system make it easy to observe and interact with the client. Another benefit of the system is it allows MCBHRS staff to facilitate conservatorship evaluations for clients in their homes, greatly reducing travel time for the clients.

“*There has been a demonstrated improvement in access for psychiatric services since MCBHRS implemented telehealth, and caseloads for psychiatrists have been more manageable.*”

-DR. ISABEL MANUEL,
MEDICAL DIRECTOR,
MERCED COUNTY
BEHAVIORAL HEALTH
AND RECOVERY
SERVICES

Merced County Behavioral Health and Recovery Services' telehealth equipment in use (Not an actual client)



TECHNICAL ASSISTANCE



\$431K awarded to date for 12 grants to provide support for training or consulting engagements that directly result in increased access, coordination of care and integration of services.

Grant Spotlight: Behavioral Health for Youth

Two Technical Assistance projects were funded in 2019 that focus on expanding capacity for youth behavioral health services.

Monterey County Office of Education (MCOE) is expanding their Youth Mental Health First Aid (YMHFA) program by providing training to 15 new instructors to teach 200 First Aiders, adults who interact frequently with youth, on how to identify and assist youth who are experiencing mental health challenges. First Aiders increase their knowledge of available referral and treatment services, learn how to identify youth (aged 12-18) facing challenges and intervene appropriately, enabling youth and their families to receive help early and effectively.

Training is provided in English and Spanish by Mental Health First Aid USA, a national organization on the National Registry of Evidence-Based Programs and Practices of the U.S. Substance Abuse and Mental Health Services Administration. MCOE will expand the program beyond the current eight instructors who have trained over 1,200 First Aiders since 2014, who in turn have made more than 1,000 documented mental health referrals for youth.

The Diversity Center Santa Cruz County is assessing their capacity to be a Medi-Cal provider for behavioral health services and how to improve the quality of their service model for behavioral health and social support

programs serving LGBTQ+ youth and adults. The Diversity Center serves 12,700 people each year in Santa Cruz County (600 are youth aged 12-18) to facilitate Medi-Cal enrollment and referral to medical and behavioral health services. Approximately 20% of these youth are homeless. Compared to their non-LGBTQ+ peers, LGBTQ+ youth face a greater risk for suicide, depression, substance use, homelessness, bullying, assault, isolation and risky sexual behavior. The Diversity Center will evaluate their current curriculum against evidence-based practices and population-specific care models as well as explore recommendations for quality improvement in their service models and next steps for sustainability.

The Diversity Center's youth program participants (left); Monterey County Office of Education's Youth Mental Health First Aid training session on November 18, 2019 (right)



INTENSIVE CASE MANAGEMENT PROGRAM



\$ 4.8M awarded to date to high volume primary care practices to add staff to provide intensive case management services for medically complex Medi-Cal patients within the patient-centered medical home. The three-year pilot launched January 1, 2018.

MEMBERS ENROLLED IN ICM

- Multiple chronic conditions
- Frequent and avoidable emergency department visits and hospitalizations
- 77% have a mental illness (MI)
- 49% have a substance use disorder (SUD)
- 43% have both MI and SUD

“

I said yes to the Intensive Case Management Program because I was motivated to not go to the emergency room so much. Before, I would feel sick and just go to the ER. Now, if I have a problem I call the clinic and my case manager can help me know if I need to visit the clinic or if I need to go to the ER. Working with my case manager has helped me so much. My health has gotten much better. I've lost weight. I eat healthier. And I don't have to use the ER. I'm very thankful for this program.

”

-NOEMI, ICM MEMBER AT
CLINICA DE VALLE DEL SALUD
DE SALINAS, CIRCLE CLINIC



153

**Members received
ICM services in 2019**

(197 members total
enrolled during pilot)

10

Clinics Participating

34%

Decrease in Global Cost

(Compared to 23% decrease
among control group)

POST-DISCHARGE MEAL DELIVERY PILOT



\$550K awarded to date to fund the delivery of 12 weeks of ready-made, nutritious meals to Medi-Cal members recovering from an inpatient hospital stay. Two-year pilot launched November 1, 2018.

MEMBER EXPERIENCE

- 🍴 Members report that meal delivery reduced their stress during recovery.
- 🍴 Almost all participants agree that the meals helped them feel better physically, cared for by the community and less alone.
- 🍴 Both the meal delivery service and customer service are well received by members.

“*I feel very happy with the food sent to me. Marvelous program.*”

— MEAL DELIVERY PILOT PARTICIPANT

203

Members enrolled in 2019

(241 members enrolled during pilot)

99

Members completed program in 2019

29,856

Meals delivered in 2019



PARTNERS FOR HEALTHY FOOD ACCESS PROGRAM



8

Projects started in 2019
(12 projects total to date)

\$ 1.4M awarded to date to support a variety of innovative partnerships between health care providers, community-based organizations and/or government agencies to improve food security in the Medi-Cal population.

Grant Spotlight: Whole Person Wellness

Heady Connections is a whole-person approach to supporting mentally ill adults in achieving optimal health and wellness in Santa Cruz County through: access to fresh and healthy food, support in CalFresh enrollment and specialized skill building for self-management and physical activity opportunities. Healthy Connections is a program of Community Connection of the Volunteer Center of Santa Cruz County. The program receives referrals from the County of Santa Cruz Health Services Agency, Encompass Community Services and Front St. Inc., among others.

The program currently provides food distribution for over 200 clients at both the Santa Cruz and Watsonville sites in partnership with Second Harvest Food

Bank. The food is distributed for clients to take home, offered as on-site healthy food options throughout the day and served by staff as a healthy breakfast and lunch. Another source of daily produce comes from the Community Connection gardens at both sites, with over eight full vegetable and fruit beds. Clients learn to plant, grow and harvest food from the garden.

All participants are provided with incentives, including cooking necessities such as crock pots and gift cards to grocery stores for healthy food. Healthy Connections also hosts weekly nutrition classes that encourage active participation and peer learning.

The combination of program elements support and inspire participants to make positive lifestyle changes, both physically and mentally.

“*The garden is a healing place that provides a sense of connection and community. It has been an integral part of helping me overcome my depression.*”

- LISA, PARTICIPANT, HEALTHY CONNECTIONS

Healthy Connections Program at Community Connection



“

Community Connection is a vibrant organization and the Healthy Connections program – with its garden and sense of community – really is the heartbeat of the organization. Healthy Connections is not only having a sustainable impact on clients by addressing factors that are causing food insecurity through its whole-person model, but perhaps one of the greatest impacts of the program is the connectivity it has created between individuals and the community. It’s also affecting change in the health care system. Ever since putting in the beautiful garden at our site, three other mental health organizations have reached out requesting assistance in putting in community gardens at their facilities.”

- SHAWN PETERSON, DIRECTOR,
COMMUNITY CONNECTION

FOOD INSECURITY

Food insecurity is a lack of access to enough affordable, nutritious food. This challenge, experienced by many Alliance members, is directly tied to low-income status and economic instability. People with limited income often have to choose between paying for rent, food or medication.

The impact of food insecurity on health outcomes and quality of life is significant, leading to a

higher risk of chronic disease such as diabetes, obesity and hypertension. The impact is also costly. In 2014, national health-related expenses attributable to food insecurity were estimated at \$160 billion, nearly equal to the direct medical costs from annual diabetes care.

To improve the health and overall wellness of Medi-Cal members in the Alliance’s three counties, the Medi-Cal Capacity Grant Program launched two programs: Partners for Healthy Food

Access and the Post-Discharge Meal Delivery Pilot. To learn more about funding focused on impacting this social determinant that influences members’ health, view the [funding brief](#).

CAPITAL

Organization: Livingston Community Health and Castle Family Health Centers

Project Name: Live Well Campus and New Winton Clinic

Outlet: [Merced Sun-Star](#)

Date: 3/7/2019

Organization: Sun Street Centers

Project Name: King City SUD Treatment Center

Outlet: [KSBW Monterey](#)

Date: 5/2/2019

Organization: CHISPA

Project Name: Junsay Oaks

Outlet: [Monterey County Weekly](#)

Date: 5/29/2019

Organization: Mid-Pen The Farm, Inc.

Project Name: Moon Gate Plaza

Outlet: [Voices of Monterey Bay](#)

Date: 9/19/2019

Organization: Soledad Community Health Care District

Project Name: New Women's Health Clinic

Outlet: [Soledad Bee](#)

Date: 8/8/2019

WORKFORCE DEVELOPMENT INVESTMENTS

Organization: California State University, Monterey Bay

Project Name: Physician Assistant Degree Program

Outlet: [Monterey County Weekly](#)

Date: 10/3/2019

INFRASTRUCTURE

Organization: Hospice of Santa Cruz County

Project Name: Telehealth Implementation

Outlet: [mHealth Intelligence](#)

Date: 7/2/2019

Organization: Mee Memorial Hospital

Project Name: Electronic Health Record System Conversion

Outlet: [Greenfield News](#)

Date: 8/22/2019

PARTNERS FOR HEALTHY FOOD ACCESS

Organization: Valley Children's Healthcare

Project Name: Prescription for Food

Outlet: [Capital Public Radio](#)

Date: 3/19/2019

Organization: Healthy House Within a MATCH Coalition

Project Name: Food to FoRx

Outlet: [Merced County Times](#)

Date: 5/4/2019

Organization: Food, What?!

Project Name: Food for Self & Community

Outlet: [California Bountiful](#)

Date: 12/1/2019

